LSU AgCenter Faculty Council Meeting January 24, 2011 Sullivan Conference Room 9:30 a.m.

Members Present: Joan Almond, Quincy Cheek, Hallie Dozier, Wayne M. Gauthier, Dianne Glasgow, Allen Hogan, Clayton Hollier, Jeff Hoy, Natalie Hummel, Joan King, Robin Landry, Nicole LeMaire, Ken McMillin, Guy Padgett, Ross Pruitt, Johnny Saichuk, Dianne Sasser, Ed Twidwell, Richard Vlosky, and John Westra.

Members Absent: Sharman Charles

Proxies: Nicole LeMaire for Lisa Benoit

Guests: Dr. William B. Richardson, Chancellor, LSU Agricultural Center (LSUAC); and

Dr. John V. Lombardi, President, LSU System

Highlights

- . No Mid-Year Adjustments Despite Deficit (1)
- . Governor's FY 2012 Executive Budget To Be Released March 11, 2011 (1, 10)
- . LA.'s Legislature Redistricting Session Scheduled March 25, 2011 (1,10)
- . LSUAC'S Crafting FY 2012 Budget at 90% of FY 2011 Budget (2)
- . Likely Net Reductions Between LSU System Units to Range Between 3 -10% (2)
- . Observations Regarding SUNO-UNO Merger Proposal (3, 19)
- . Governor Proposes Single Board for Higher Education (HE) (4)
- . Republicans Gaining Membership in Louisiana Legislature (5)
- . LSUAC and Southern University Agricultural Centers Interests Differ (6)
- . Animal Science Complex Advancing (7)
- . LSUAC Not Participating in LSU-BR Graduate Student Tuition Shuffle (8, 16)
- . Status of COA Restructuring Unknown, But Being Monitored (9, 18)
- . Budget Cuts to LSU System Under Ten Percent (10%) Challenging (10)
- . Budget Cuts At or Above Ten Percent (10%) Require Financial Exigency (10)
- . LSUAC Cannot Maintain Programs & Services With Ten Percent (10%) Cut (11)
- . Budget Uncertainties Could be Minimized with a Number (11)
- . Good News: Responsible People Seek to Avoid HE Meltdown (11)
- . LSUAC Doesn't Have Tuition As A Source of Revenue (11, 15, 21)
- . President Lombardi: LSUAC Likely to Lose Programs and Services (12)
- . Will of the People of Louisiana Must and Will Be Respected (12)
- . Expected FY 2012 Budget Adjustments To Be Neither Linear or Predictable (12)
- . Consolidation of HE Institutions Won't Resolve Budget Crisis (13)
- . July 1, 2011: Potential Change in Source of Graduate Tuition Support (14, 16)
- . Flagship Coalition Has Potential Leadership Advocate Role for LSU (15)
- . LSU Units Differ in Abilities to Raise Revenue From Tuition and Fees (15, 21)

- . Tuitions Cost LSUAC and LSU-BR \$1.1 and \$51.0 Million, Respectively (16)
- . Changes In Monetary Flows Due to Shift In Graduate Training Responsibility (17)
- . LSU, Southern and University of Louisiana Systems Work Well Together (20)
- . LSUAC Friends Signaling Inability to Render Historical Support (22)
- . Monies Moving From Four Year Institutions Toward Community Colleges (23)
- . New Members of LSUAC Faculty Council Identified (24)
- . Slate of LSUAC Faculty Council Officers for Calendar Year 2011 Elected (25)
- . Council President to Draft Resolution for Continuation of LOUIS (26)
- . ALFS Needs Faculty Advocates at Its Meetings (27)
- . Board of Supervisors Minutes Are on the Web (28)
- . Council Identify Nominees for Service Unit Advisory Committee Vacancies (29)
- . Council Membership Eligibility Hinges on Faculty Rank Not Funding Source (30)
- . Communications Solicits Input To Promote LSUAC (31)
- . Intranet Provides Access to Minutes of Council and Advisory Committees (32)
- . Identification of Future Meeting Dates (33)

Call to Order

Chairperson King called the meeting to order at 9:30 a.m. on January 24, 2011 in the Sullivan Conference Room.

Approval of Minutes

Minutes of the November 19, 2010 meeting were approved by voice vote.

Dr. William B. Richardson, Chancellor, LSU Agricultural Center (LSUAC)

- 1. Chancellor Richardson reported that the Revenue Estimating Committee (REC) didn't change its estimates of revenue and expenses at its last meeting. Therefore, no mid-year adjustments were made. However, a deficit ranging from thirty to forty (30 40) million dollars existed at the time of the REC meeting. The debate surrounding that deficit is whether it is to be resolved with one-time or reoccurring monies. It appears that the Governor's executive budget that is scheduled to be released on March 11, 2011 will be using some one-time monies. A special session of the legislature for purposes of redistricting due to Louisiana's losses in population will begin on March 25, 2011. The expectation is that members of the legislature will probably combine the official redistricting discussions with talk about the present and future budgets for the state.
- 2. The chancellor reported that the LSUAC was presently crafting a 2011-2012 (FY 2012) budget proposal based on a ten percent (10%) reduction from the current 2010-2011(FY 2011) budget. The directive is that the budget be based on a criterion that reflects "Total Means of Financing". Under this criterion and because of tuition increases, it will be reported that higher education (HE) in Louisiana will only experience a three to four percent (3-4%) reduction in the FY 2012 budget. However, with no tuition source of revenue, the LSUAC will

- necessarily be facing a reduction in its budget of approximately ten percent (10%).
- 3. The chancellor took note of a proposal to merger the Southern-New Orleans (SUNO) and University of New Orleans (UNO) campuses. He suggested that the requirement to act on that proposal by March 1, 2011 was too tight a time frame for the bureaucracy. Furthermore, he indicated that it would be too hard to do because it would require a 2/3 vote of the legislature for it to happen.
- 4. Chancellor Richardson expects the Governor to propose a single board for HE. There is upset among constituent groups with the Board of Regents (BOR) over a number of events and its inability to provide satisfactory responses to inquires.
- 5. The election of Fred Mills from Lake Charles as a state Senator suggests that the Republicans are gaining control of both the Louisiana House and Senate.
- 6. The leadership of both the Southern and LSU Agricultural Centers held a meeting in response to advice that they work closer together. Although the leaders can and do work together, their institutional interests are different.
- 7. The new building for Animal Sciences is on track. A ground breaking ceremony should be held within the near future. The chancellor observed that it is still a multi-phase project involving renovation to a number of structures.
- 8. Chancellor Richardson indicated that the LSUAC was not going to participate in the LSU-BR campus's institution of a graduate student fee increase. He noted that the LSUAC is now paying health care costs for graduate students being funded by the LSUAC.
- 9. Dr. Richardson indicated that the proposed restructuring of the College of Agriculture (COA) was still in place as far as he knew. Mr. Ronnie Anderson, LSU Board of Supervisor member, was reportedly paying particularly close attention to that proposal.

Dr. John V. Lombardi, President, LSU System

10. State leaders are concerned with reapportionment. The budget cut to HE will be less than ten percent (10%). It will be necessary for the state leaders to undertake extra-ordinary actions in order to keep the budget cut under ten percent. These leaders are depending upon revenue growth in FY 2012. There are a number of people who are against using one-time money to balance the state's budget. Leaders of the state do not want to close any institutions of HE. Present funding problems for HE started in the 2008-09 (FY 2009) period. Any reduction in the LSU System budget above 10% will require a declaration of financial exigency so that institutions can be closed.

- 11. The LSUAC cannot maintain it current programs and services with a ten percent (10%) cut in its funding. Until a specific budget number is provided to the LSU System and to the individual institutions in that System, there will continue to be great uncertainty about the future. Currently, there is no plan. It is extremely difficult to predict because plans that have been advanced to fix the budget have unknown outcomes. There is also no certainty as to when revenues might recover. The good news is that everybody with responsibility for the budget is focused on avoiding a meltdown in HE. Because of cuts in the recent past, there are no more buffer zones in the budgets for HE or in Health & Hospitals to absorb reductions in state revenue. There is an absence of tuition as a source of revenue for the LSUAC. GRAD ACT I and GRAD ACT II legislation has made it possible for those institutions which charge tuition to generate additional monies by raising their tuitions and fees.
- 12. President Lombardi observed that we have got to fight to keep our core. Up to the present time, alarms regarding the negative consequences to HE of funding reductions have been sounded, but nothing has happened to remedy the problem. As a consequence, we are likely to lose things in the LSUAC. We need to remember that we are owned by the people of the state of Louisiana. If they don't recognize the value of the service that the LSUAC is providing to them, it is their right to cut us. The process of making the adjustments to the FY 2012 budget is not going to be either predictable or linear.
- 13. Dr. Lombardi observed that there is a group of people who think that Louisiana has too many institutions of HE. This group argues specifically that there are too many four year institutions in Louisiana and they should be consolidated. President Lombardi recalled an exercise to demonstrate that Louisiana could consolidate its institutions down to eight beginning with the smallest. Dr. Lombardi claims that consolidation won't work because the driver of costs is the student and the cost of HE is in the people who teach the student. Because faculty have to be paid, consolidation won't work. Dr. Lombardi recognized that consolidation could capture small savings from back office operations but such savings wouldn't resolve the dilemma. He acknowledged that small things could be done such as minimizing the number of duplicate courses, but the sum of all these actions would fall short of providing the revenue necessary to sustain HE.
- 14. President Lombardi indicated that discontinuance of graduate student tuition support won't happen this FY-2011 because there is an agreement in place between the institutions sponsoring graduate students and LSU-Baton Rouge (LSUBR). He observed that the agreement could well change in FY-2012; that is, July 1, 2011. He further observed that the elimination of tuition support for graduate students was destructive and short-sighted. The short time frame regarding new students and the splitting of tuition costs was also noted.

- 15. President Lombardi, in responding to a question regarding the Flagship Coalition, noted that their work could have ripple effects for all of HE. Some of their proposals would be good for all of the institutions such as a Table of Organization and bulk purchases of common items. He also spoke of the need to recognize the differential impacts between institutions based on their abilities to raise fees and tuitions. Dr. Lombardi considers the retirement system to be too complex to fix. He summarized his thoughts regarding the Flagship Consolidation by observing that whatever they do needs to speak to the state at large and that they could provide a leadership voice for LSU.
- 16. The cost of tuition resubmission to the LSU-BR campus by the LSUAC is \$1.1 million dollars. It was recalled that, at one time, all graduate students were considered LSU A&M students. Dr. Lombardi indicated that the main campus can decide which graduate students it will support by discipline. It was recalled that in the late 1980's, the tuition was paid by the students themselves. Then, it was paid by the departments; that is, the LSUAC. Dr. Lombardi reiterated that students currently enrolled in programs can complete through June 30, 2011. Beyond June 30, 2011, Dr. Lombardi indicated that he was not in a position to say what might happen. Currently, the LSU-BR campus spends \$51 million in graduate student support.
- 17. It was observed that the graduate school was shifting its responsibility for administering the graduate programs down to the colleges. The question was how this change in policy was going to impact the flows of revenue associated with graduate training and the implications of those flows. An equally important consideration would be the ability to save money from that reorganization. Dr. Lombardi observed that at a level a 10% reduction in budget, the effect would be significant.
- 18. President Lombardi reported that the administration had called for a halt to the initiative of rearranging the COA.
- 19. Dr. Lombardi reported that anytime there is a merger or transfer of institutions such as that being considered in which UNO and SUNO would be merged into the University of Louisiana (UL) system, the law requires the BOR to do a study and present its findings to the Legislature and to the Governor. The delivery date for that proposal is early February, 2011.
- 20. President Lombardi reported that the BOR has a good staff. Currently, Dr. Thomas Layzell is employed as a consultant who functions as its Commissioner. The LSU, Southern and University of Louisiana Systems are working well together.
- 21. Dr. Lombardi reported that the missions and sources of funding for the various institutions in the LSU System required differential treatments of those universities. Differential treatments make it harder to penalize as well as to

reward. Fairness is not strategy. The financial structures of those units differ. For example, the LSUAC derives none of its revenue from tuition whereas the Law Center derives much of its funding from tuition. This is one of the reasons for using a formula to allocate monies to the various institutions. The units are leveraged on state funds with the Pennington Biomedical Center and the LSUAC units being the most highly leveraged. Allocation boils down to the issue of state revenue versus total revenue.

- 22. President Lombardi observed that the LSUAC has a history of being subsidized by the other units which, in and of itself, is not necessarily a bad thing. In the past, the LSUAC has been the recipient of some "earmarked" legislative allocations. This year members of the legislature are not in a mood or position to grant any special consideration to the LSUAC or other institution.
- 23. President Lombardi observed that a meltdown in education is a bad story. Dr. Lombardi would be surprised to see any funding increases of a large magnitude. Enrollments at four year institutions are flat. Enrollments at the community colleges are growing. The result is that the money is moving from the four year institutions to the community colleges.

Old Business

- 24. Chairperson King recognized the following new members of the LSUAC Faculty Council: Sharman Charles, Quincy Cheek, Allen Hogan, Robin Landry, Ken McMillin, J. Ross Pruitt, John Westra, and Rich Vlosky.
- 25. The following slate of officers for calendar year (CY) 2011 were nominated and elected on voice votes:
 - a. Secretary Wayne M. Gauthier
 - b. Chair-elect: Natalie Hummel. The duties of the chair-elect are to attend meetings of the LSU BOS and those of the Association of the Louisiana Faculty Senate.
 - c. Chair: Ken McMillin
 - d Members of the Executive Committee: Wayne M. Gauthier, Allen Hogan, Jeff Hoy, Natalie Hummel, Joan King, Ken McMillin, and Richard Vlosky
- 26. Meetings of the Association of Louisiana Faculty Senates (ALFS) and the LSU Board of Supervisors (BOS) were attended by Ken McMillin and Rich Vlosky in Alexandria. McMillin attended these meetings on behalf of both the LSU-BR Faculty Senate campus and the LSUAC Faculty Council. Members of the LOUIS staff estimated that the annual \$4.1 million dollar subscription cost paid by LOUIS had the effect of saving the state \$100 million if each of the institutional libraries in Louisiana being serviced by LOUIS were to individually subscribe to the electronic references made available through LOUIS. In September, the BOR had identified LOUIS as one of its line items expenditures for elimination. Stop gap funding of \$1.75 million dollars prevented that event from happening. LOUIS provides LSUAC faculty with electronic

access to journals, search engines, and AGRICOLA. LOUIS has proven to be so successful both in cost savings and in providing access to a larger variety of subject matter literature for widely dispersed users that there is a plan to add parish libraries to LOUIS. The Council made and passed a motion to have the incoming chairman (McMillin) draft a resolution urging continuation of LOUIS and that a copy of the resolution be forwarded to all members of ALFS.

- 27. ALFS has nine working groups. It needs to have faculty advocates at its meetings.
- 28. Vlosky reported that the BOS meetings were short and that their minutes were available on the web site.
- 29. The following nominations by the Council were made to fill vacancies in the various Service Unit Advisory Committees.

2011 Faculty Council Nominations for LSU AgCenter Service Unit Advisory Committees final

Accounting (sent to Dr. Richardson and Mark Legendre on Jan. 4, 2011)

Jong Ham, Assistant Professor, Plant Pathology and Crop Physiology

Amy Juneau, Associate Extension Agent, FCS and FNP, St. Mary Parish

John Westra, Assoc. Professor, AgEcon

Kurt Guidry, Professor, AgEcon

Donnie Miller, Professor, Northeast Research Station

Ray McClain, Professor, Rice Research Station

Sharman Charles, Full Agent, East Baton Rouge Parish

Communications (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Boyd Padgett, Professor, Macon Ridge Research Station

Terri Crawford, Extension Agent, NW Region, FCS Coordinator

Donna Lee, Associate Agent, East Carroll Parish

Richard Bengston, Professor, BAE

Don Groth, Professor, SW Region, rice pathologist

HRM (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Allen Hogan, Extension Agent, Jefferson Davis Parish

Cathryn Robinson, Associate Extension Agent, Caddo Parish, EFNEP, Supervisor

Donna Morgan, Assistant Area Agent, Central Region

Janet Fox, Assoc. Department Head, 4-H Youth Development

Gary Hay, Professor and Interim Director, School of Animal Sciences

Roy Martin, Professor, HUEC

Sponsored Programs (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Mariah Bock, Assistant Extension Agent, EBR Parish, 4-H

Jeff Davis, Assistant Professor, Entomology

Bobby Fletcher, SE Regional Director

Neely Heidorn, Assistant Professor, School of Animal Sciences, Equine Science

Bobby Golden, Assistant, Red River Research Station, Agronomy

IT (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Richard Kleim, Associate Professor, RNR

Tom Dean, Professor, RNR

Robert Carver, Plant Pathology

Don Labonte, Professor and Interim Director, SPESS

Brooks Blanche, Assistant Professor, Dean Lee Research Station, Agronomy

Facilities Planning (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Dearl Sanders, Professor and Coordinator, Bob R. Jones Idlewild Research Station Allen Owings, Professor, Hammond Research Station, Extension Horticulture Bill Williams, Associate Professor, Scott Research and Education Center, Weed Science Jim Shipp, Extension Associate, Central Region

Charles Hutchison, Extension Associate Professor, School of Animal Sciences

International Programs (sent to Chancellor, Unit Head and Chair on January 25, 2011)

Guillermo Scaglia, Associate Professor, Iberia Research Station

Rodrigo Valverde, Professor, Plant Pathology

Zhi-Yuan Chen, Associate Professor, Plant Pathology

Ken Bondioli, Associate Professor, School of Animal Sciences

Lawrence Datnoff, Head, Plant Pathology

- 30. If an LSUAC faculty member holds an academic rank, then that faculty member is eligible for membership in the Council and its advisory committees regardless of the source of their funding.
- 31. Communications urges all LSUAC employees to make them aware of any newsworthy activity that promotes the LSUAC.
- 32. Minutes of both the HRM and Accounting Services advisory committees have been posted on the LSUAC intranet.
- 33. Future 2011 Council meeting dates were set for February 18, March 4 and April 15. A March 18 meeting will conflict with a scheduled BOS meeting. Confirmation of those dates awaits events.

The motion to adjourn was moved, seconded and passed on a voice vote at 12:00 noon on January 24, 2011.

Respectfully submitted,

Wayne M. Gauthier, Secretary